# VISITOR MANAGEMENT MODEL FOR PARKS

Visitor Simulations in Protected Areas: Advances in Recreation Management



### Presentation

#### Aims

- Background
- Visitor Management Model
- Project Results
- Future Directions
- Potential Applications

#### **BROAD** AIM

Develop a comprehensive visitor management model for Parks Victoria and trial at Port Campbell National Park

# AIMS

- Guide future operational management decisions by exploring visitor management scenarios relating to conservation, tourism and visitor services
- > Be a prototype for use at other parks around Australia
- > Technologically innovative

At Twelve Apostles, identify and evaluate:

- existing and projected movements of pedestrians and vehicles along old and new roads, tracks and car parks.
- potential bottlenecks and overloads that may occur and under what conditions these problems will occur.
- > any negative impact on visitors (eg. waiting times, no access, crowding).

# BACKGROUND

Twelve Apostles site (prior to facility development):

- 2.1 million visitors, growing at 3.6%
- No toilet
- 28 car parking bays
- Visitors > site capacity
- Environmental degradation

# Masterplan





# TWELVE APOSTLES MARCH 2001





World Class Visitor Facility



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\$5.5 Million

• World Class Visitor Facility

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- \$5.5 Million
- 12 Months

World Class Visitor Facility

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Increased Operational Efficiency

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- \$5.5 Million
- 12 Months
- Increased Operational Efficiency
- Reduced Environmental Impacts
- Increased Visitor Satisfaction

# MANAGEMENT QUESTIONS

At Twelve Apostles, appraise:

- How well will the new facilities at Twelve Apostles cope with growing visitor loads?
- ➤ How crowded will the site get in the future?
- How will visitor satisfaction be affected by the new facilities and growing visitor numbers?
- How is length of stay affected by the new configuration of the Twelve Apostles site?

# BACKGROUND

#### Joint funded project

• \$100K grant from Office of National Tourism Dept in 1997, \$110K from Parks Victoria.

#### > Tendered for Stage 1 development in March 1999.

- most technically innovative
- geographical (GIS) & intelligent agent based simulation
- most potential to simulate what is the "real" world
- demonstrated the RBSim at Broken Arrow Canyon, Sedona Arizona, USA

What Is It?

- A visual computer program known as the Recreation Behaviour Simulation (RBSim2)
- Simulates the behaviour of individual agents both pedestrians and vehicles on linear recreation networks.
- The simulation will be able to predict what will happen in "what if scenarios":
  - infrastructure is changed
  - visitor growth occurs
  - visitor controls change

RBSim integrates two technologies:

- Geographic Information Systems (GIS) to capture environmental conditions and recreation facilities
- Intelligent agents to simulate human behaviour

RBSim imports GIS data:

- Road and trail networks
- Facility locations (parking, visitor centres, camp sites)
- Facility attributes (visitor capacity, typical visit duration, site qualities)
- Elevation data (used to calculate slope, intervisibility)

Agents:

- combined knowledge derived from empirical data and the intuition of the programmer.
- autonomous once programmed, they move about the environment gathering information and use it to make decisions and alter their behaviour according to specific environmental circumstances generated by the simulation.

- Each agent has a "typical trip" which is defined by:
  - A network
  - An entry node
  - A travel mode
  - A set of destination nodes and visit durations
  - An exit node
  - An arrival curve

NEWUK	
Networkv8	•
Select Entry Node	
SimpsonRD	•
Select Exit Node	
Princetown	•
Description	
Car Entry at SimpsonRD exit at F 90 vehicles.	<sup>p</sup> rincetown for
Travel Mode Car	T
Distant Minimum Distantions of This	
(Minutes)	80.8
(Minutes) Enter Average Duration of Trip (Minutes)	101



• Arrival curves plot arrival rates over a 24 hour day for specified days of the week throughout the year.

- Each agent can have a different set of rules.
- The order that an agent executes rules is important.
- RBSim allows the user to change the order that rules execute.

🖷, Scenario Builder		
General Gates Events	Trips Rules	; Output
Agents Nature Lover History Buff Average Family Helicopter Passenger Commuter	Assign rules to each agent in the top list and rules and the order of bottom list Rules Active for t	agent. Select an nd then select the the rules in the his scenario Add Bule
Rules          If Arriving at a Locale in a Car then find a Car ParkII         If arriving at locale entry in a bus then find bus parking         At 12 Apostles Find Toilet         When at 12 Apostles Find Visitor Centre	]	Rule priority:
At any Locale find Viewing Platform (repeatedly)		Up Down
Save and Exit   Cancel		<< Back   Nex

#### **PROJECT RESULTS**

- Three scenarios evaluated
  - "Old" vs "New" Facilities with 2001 Peak Visitor Load
  - "New" Facilities with Visitor Loads in 2006 & 2011 (3.5% car & 7% bus compound growth per annum)
  - "New" Facilities with Overflow Car park Open in 2006 & 2011

#### Five Criteria used

- car & bus parking capacity
- Successful trips
- Crowding or visitor encounters
- Queuing times
- Length of stay

➢ Six runs completed & averaged for variability

# Scenarios

		Facility	<b>S1</b>	<b>S2</b>
Scenario 1 - Conditions prior to 2001	Scenario 2 - 2001 Master Plan			
		Viewing Platform	345 People	345 Peopl
Grea		Informal Lookout	5 People	30 Peopl
Gear ocar ocar ocar ocar ocar ocar ocar oc	Bus Park	6 Buses	12 Buse	
	Legend & Bus Park	Car Park	30 Cars	245 Cars
	<ul> <li>Car Park</li> <li># Trailer Park</li> <li>Visitor Centre</li> <li>Toilet</li> </ul>	Visitor Centre	None	100 Peopl
	Viewing Platform Informal	Toilet	None	29 Peopl
50 0 50 100 Meters	Lookout	Trailer Park	None	12 Ca

# Simulation Runs



#### Scenario 1 Pre-master plan

Scenario 2 2001 Master plan



#### "New" Facilities in 2006 & 2011 with Overflow Car Park Available



 Car park capacity is reached between 1pm & 5pm in 10 years even with relief from overflow car park.

#### "New" Facilities with Visitor Loads in 2006 & 2011

Current Facility Projections - 2001 v 2006 v 2011 Minimum Available Bus Park Capacity



Bus parking capacity will have problems at times between 3 to 5 pm within 2 to 3 years.

#### "Old" Facilities in 2001 compared to "New" in 2011



✓ Trip Completion Success Rates will be sustained and won't be as low as previous for 10+ years.

#### "Old" vs "New" Facilities with Visitor Load in 2001

Current Facility Projections - 2001, 2006 & 2011 Average Visitor Encounters at Lookouts with Overflow Car Park Open



- **×** Crowding at look outs will offset satisfaction gains
- May require new look outs?

#### "Old" vs "New" Facilities in 2001, 2006 & 2011

Current Facility Projections - 2001 v 2006 v 2011 Maximum Queuing Time at Car Parks



 Maximum queuing time increase substantially with car park size and time.

#### Actual vs Model Visitor Behaviour

Previous Facility v Current Facility Length of Stay (Successful Trips)



✓ Actual length of Stay varies but is close to model.

# MANAGEMENT IMPLICATIONS

- Bus parking will need to be managed between 3:00 pm to 5:00 pm within 5 years (eg. redirect buses or use informal spaces near the visitor centre).
- The car park will need an alternative solution, ie limit entry, redirection or extension, in 10 years particularly between 1:00 & 5:00 pm.
- Viewing platforms will have to be increased in capacity in the 5 to 10 year time horizon <u>if</u> the overflow car park is used or if the car park is extended further.

- Evaluation at Twelve Apostles completed
  - management controls on visitor behaviour?

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- > Application to other parks and waterways
  - Other potentially large infrastructure investments, eg. Loch Ard Gorge assessment
  - Paths with user modal conflicts, ie horse riders & mountain bikers

Evaluation at Twelve Apostles completed

- management controls on visitor behaviour?
- > Application to other parks and waterways
  - Other potentially large infrastructure investments, eg. Loch Ard Gorge assessment
  - Paths with user modal conflicts, ie horse riders & mountain bikers
- Extend Model
  - environmental impacts by analysis of "non compliant" behaviour of visitors, ie trampling?
  - validation of pedestrian movements and library of agents?

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- ✓ Assist in planning for recreation management