



## Review findings. Management planning in WA

Associate Professor Sue Moore & Dr Kate Rodger



#### The brief

- Provide advice to Conservation Commission on:
- Development of a framework for good quality plans:
  - Related to a regional planning area
  - Concise
  - Can be implemented
- Emphasis on both plan and process

## The approach

- Review of management planning elsewhere
  - Web
  - Interviews with NSW, Qld & Vic planning staff
- SWOT analysis with DEC staff
- Report
- Regular meetings & guidance from Commission staff
- Feb Oct 09

# Changing focus of park management

1980-1990s

Acquisition/re servation (land)

1990-2000s

Management of threats & values (land and water)

2000-2010s

Management effectiveness (land & water)

#### Results of 'elsewhere' review

- High status of management plans & central to agency operations
  - Recently reaffirmed

## Results of 'elsewhere' review (cont)

- Values-based planning and management
  - IUCN approach
  - Reduces plan length
  - Obtains support for parks

# **PLAN REVIEW** DO **CHECK**

Responsive and responsible park management

## Results of SWOT analysis

- Expectations of plans and planning
  - Extraordinary
- Public engagement
  - Highly regarded
- Plan content, structure & style
  - Too long
  - Support for regional approach

## Results of SWOT analysis (cont)

- Policy & organisational issues
  - Lack of policy integration
  - Lack of publicly available up-to-date policy statements
- Implementation & performance reporting
  - Plans not implemented
  - Limited performance reporting
  - Close loop (as did NSW in 2004)

#### Recommendations

- Reformed approach -> short, regional plans that are implementable, with measurable actions
- Changing the format & content of plans only part of solution, not all. Also need organisational change (DEC)



Changing planning depends on these partners

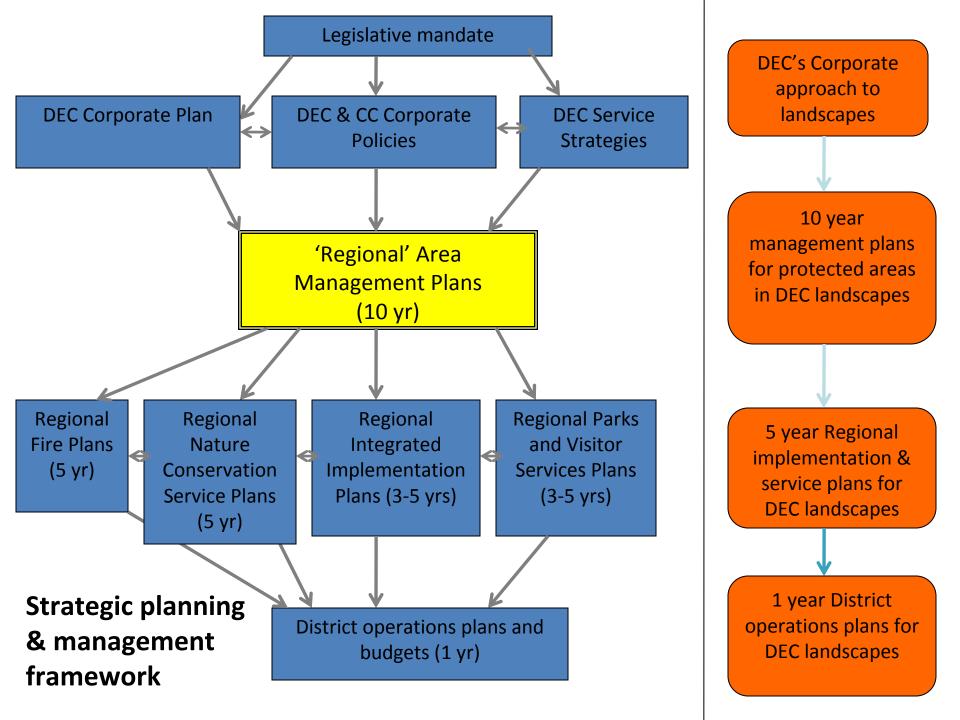
## Plan content, structure & style

- Key values based plans
- Minimal background/resource information
- Modern lay-out
- Targets/objectives for each value & associated performance reporting
- Grouping of reserves for plans based on:
  - Biogeography
  - Values, threats, issues
  - Range of recreation opportunities
  - Sensible administration



## Integrated policy, planning & management

- Reformed, integrated approach to 'planning' (diagram)
- Up-to-date publicly available policy statements
- Statewide policy statement on national park management (ex-Management Plan template)
- Addressing issues in the 'right' place



## Planning processes

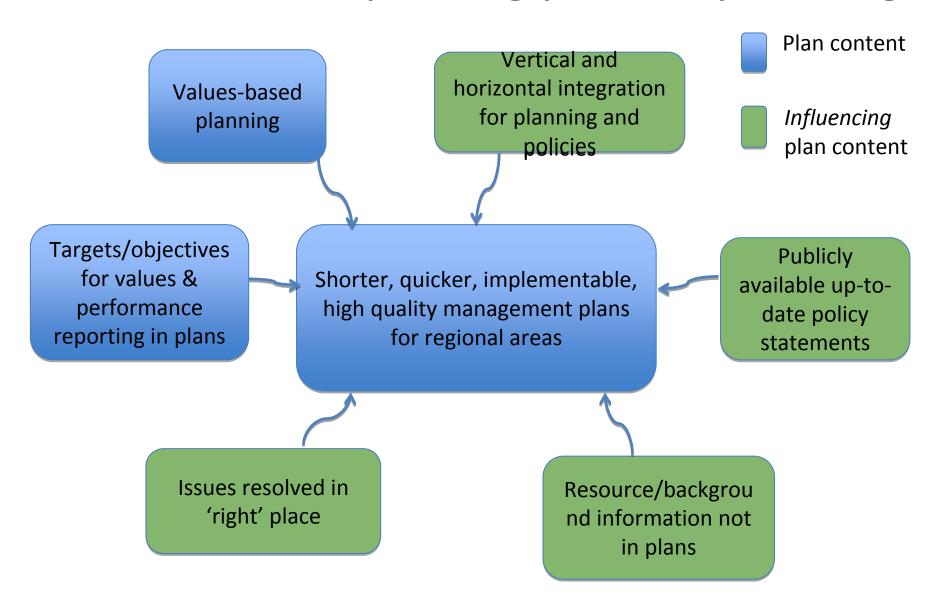
Increased emphasis on management planning as a higher order activity by:

- DEC specialist engagement and input
- Staff training (planners as decision-makers & facilitators, not jack-of-all-trades)
- Advancing the role of planners, e.g.
  - Amend planning manual to better address 'processes' of planning (e.g. how to do values based planning)

### Linking plans to resources

- Link 1 year operational plans to management plans
  - Use integrated regional plans

### Elements for improving plans & planning



## The way forward

#### 3-6 mth 'breathing space' to reform planning:

- Public, up-to-date policy statements (inc one on NP management)
- Policy guidance on
  - Strategic planning &management framework
  - Management planning in DEC (e.g. values based planning)
- New processes for dealing with resource information
- MOU between DEC & CC
- Bringing the community along